

PROSPECTUS



LIGHTHOUSE  
YOUTH & FAMILY SERVICES

**\$5,000,000**



**“The Next 50 Years”  
Endowment Campaign**

---

**Maturity: Timeless**

As we celebrate 50 years of service in 2019, Lighthouse Youth & Family Services (“Lighthouse” or the “Agency”) offers up to \$5,000,000 of Charitable Investments, in various denominations, through “The Next 50 Years” Endowment Campaign (each a “Charitable Investment”). A Charitable Investment is a unique opportunity to invest in the health and future of our community. You can help sustain Lighthouse for the next 50 years, making a difference for those young people and families who need our support and care. Become an integral part of our work to:

- End Youth Homelessness
- Reunite Youth with Families
- Provide Safe Shelter, Foster Care, and Housing
- Help Solve our Community Mental Health Crisis
- Divert Juveniles from Detention
- Support Young People in Employment
- Expand our Urban Agriculture Program
- Educate Students with Unique Challenges
- Build a Stronger Community

---

In honor of Lighthouse’s Golden Anniversary, we hope you will support us with a gift of special significance using the number “50”. Research made it clear a \$50,000,000 target was overly aggressive, so we set an attainable \$5.0 million goal for “The Next 50 Years.” Help us have some fun this year as we fortify our intentionally lean endowment, protecting the ability to run our amazing programs for another five decades. We invite you to read about our rich history, current progress, and vision for the future in the following pages. Your interest in Lighthouse is greatly appreciated.

Charitable Investments of \$50,000 or more will receive a framed certificate evidencing their generous contribution. And all our “investors” will receive invitations to special events, strategic communications reflecting measured progress against stated goals, and a prominent listing on our 2019 donor rolls. Your participation can be accomplished through a one-time gift, a long-term pledge, or a planned giving strategy.

---

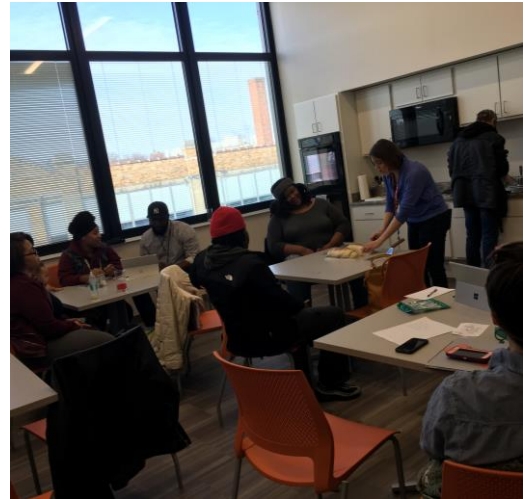
***“The Next 50 Years” Endowment Campaign is underwritten by our Core Values:***

<b>Integrity</b>	<b>Diversity</b>	<b>Excellence</b>	<b>Adaptability</b>
<b>Family</b>	<b>Optimism</b>	<b>Respect</b>	

---

This prospectus is authorized for use throughout 2019.





## NOTICE TO READERS

*We believe it goes without saying (but our lawyers advise us otherwise) that this Prospectus is a charitable solicitation and not an offer of securities or financial investments of any kind. We do not want anyone to be unclear on this important issue. Accordingly: Charitable Investments are donations to Lighthouse of the type you would make to any non-profit organization. They do not entitle you to any financial return, nor do they give you any legal interest in the Agency or any other rights. They do, however, allow you to make an investment in the health and future of our community in a way that tangibly improves the lives of our most vulnerable children and families.*



## PROSPECTUS SUMMARY

<b>THE AGENCY:</b>	<p>Lighthouse Youth Services, Inc. d/b/a Lighthouse Youth &amp; Family Services is an Ohio not-for-profit corporation organized under Chapter 1702 of the Ohio Revised Code. Formed in Cincinnati, Ohio in 1969, the Agency serves clients ages 0-24 and the families that surround them.</p> <p>Lighthouse is the premier youth services provider in our region. Principal services include shelter and housing, juvenile justice, behavioral health, education, and life skills training.</p>
<b>THE OFFERING:</b>	<p>Up to \$5,000,000 of Charitable Investments in “The Next 50 Years” Endowment Campaign.</p>
<b>VISION:</b>	<p>To be the leader in creating a community where every young person has the opportunity to thrive.</p>
<b>MISSION:</b>	<p>To empower young people and families to succeed through a continuum of care that promotes healing and growth.</p>
<b>USE OF PROCEEDS:</b>	<p>Funds raised through “The Next 50 Years” campaign will be added to the Agency’s endowment, enhancing the Agency’s annual spending allowance to help sustain its remarkable programming, providing long-term support for the youth and families of our region.</p>
<b>HOW TO GIVE:</b>	<p>Charitable Investments can be made through a one-time gift of cash or securities, a long-term pledge of up to five years, or a planned giving strategy.</p> <p>Lighthouse maintains its charitable status under Section 501(c)(3) of the Internal Revenue Code. Charitable Investments made in response to “The Next 50 Years” campaign are tax deductible to the extent permitted by law. Please consult your tax advisor regarding any tax treatment specific to your situation.</p>
<b>LEADERSHIP:</b>	<p>Lighthouse is governed by its volunteer Board of Trustees. Operations are managed professionally by a leadership team consisting of executive management and service area vice presidents.</p>
<b>FINANCIAL INFORMATION:</b>	<p>For detailed financial information, please see the Agency’s 2018 Impact Report and its website <a href="http://www.lys.org">www.lys.org</a>.</p>

## WHY INVEST IN LIGHTHOUSE

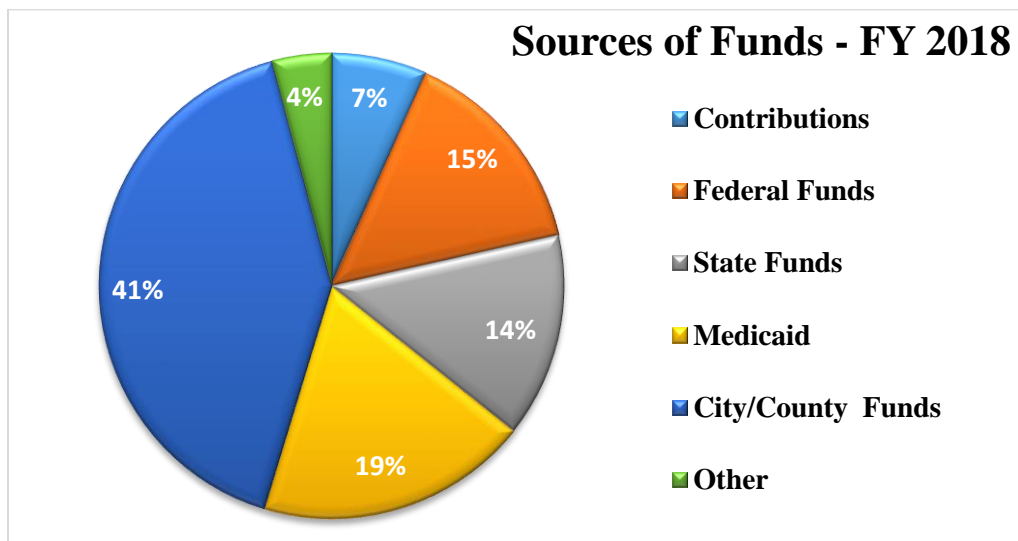
Everyone has the same basic desire for each investment they make in life, whether a purely financial one or an investment in education or personal development – we all seek some form of “return.” We want to know our efforts result in a positive impact. This can be a tangible monetary return or perhaps a more spiritual dividend felt when we see a life changed.

At Lighthouse, we want our donors and funders to feel like investors, and we want to deliver a solid return on investment (“ROI”) for your belief in our work. In fact, many of our government grants require us to show a specific ROI-type analysis of our programs. Our strong leadership team, comprised of highly experienced professionals from both the private and not-for-profit sectors (see “Appendix A”), all understand the importance of achieving rigorous outcomes for our stakeholders.

We also have a singular focus on young people and the families that surround them. We are not trying to be all things to all people, opting to follow the framework of a narrowly tailored strategic plan. This enables us to execute more efficiently and effectively as the leading youth service provider in Cincinnati and surrounding region.

And perhaps most importantly, for demonstrating a strong track record delivering a ROI. Lighthouse boasts an amazing history of success – 50 years! The Agency has been working hard to help the children, youth, and families of our region since 1969. As you will see in the following pages, we have consistently created new programs or expanded existing service lines to better meet the needs of our community. Each of these decisions is first vetted with a financial analysis for sustainability. We do not seek profit, but do require our programs to meet expected budgets and run a fiscally responsible operation. Lighthouse will exit programs that do not meet basic business requirements. You can trust Lighthouse to steward your dollars wisely.

With annual revenues of approximately \$30 million, Lighthouse is one of the largest social services agencies in our region, yet we are made up of several smaller programs each with its own unique business model. This diversification of services, as well as funding sources, is another sign of financial health. Our mix of funding is generally comprised of the following:



All our government funders and many community partners expect us to achieve very specific outcomes in the contracts and grants we administer. This allows you, as our investor, to rely on these commitments, ensuring your dollars will be used wisely. For example, our agreement to act as the lead agency for the “KEYS to a Future Without Youth Homelessness” project, funded largely by the United States Department of Housing and Urban Development (HUD), requires our community to achieve these bold goals:

- Reduce the percentage of youth who become homeless by **over 50% (825 unduplicated youth to 400 unduplicated youth)**.
- Reduce the percentage of youth who return to homelessness within two years after exiting from housing/shelter programs to permanent destinations from **24% to 10%**.
- Reduce the average length of homeless episodes from **38 days to 21 days**.
- Increase the percentage of youth who exit shelter and become permanently housed (during the operating year) from **65.4% to 80%**.

Many federal dollars require a local match commitment, necessitating local fundraising so our community has a financial investment (or “skin in the game”) with respect to the success of the project. Any investor dollars used as match funds can now rely on these rigorous outcomes as we work tirelessly over these next two years to solve the complex riddle of youth homelessness.

## **OUR VISION, MISSION, AND CORE VALUES**

As a community-based organization, we are here to serve and improve the lives of our youth and families. Throughout 2018 we embarked on the ambitious process to establish a new three-year strategic plan and review our vision and mission statements. We are extremely proud of the multiple levels of participation we had in this process with front-line staff and board members all deeply involved. Effective January 1, 2019, we are pleased to announce our new vision and mission, which encompass all of our programs and state what we do in a strength-based, trauma-informed way.

**OUR VISION:** To be the leader in creating a community where every young person has the opportunity to thrive.

**OUR MISSION:** To empower young people and families to succeed through a continuum of care that promotes healing and growth.

We also maintain our core values, which guide us in our daily interactions with the youth and families we serve, our funding partners, and with each other.

### **CORE VALUES:**

- **Integrity:** We do what we say we will do.
- **Diversity:** Our differences strengthen us.

- **Excellence:** We challenge ourselves to do our best.
- **Adaptability:** We meet the changing needs of our community.
- **Family:** We support families for healthy children and a strong community.
- **Optimism:** Everyone has the capacity to grow and to contribute to the community.
- **Respect:** We treat everyone with respect.

As a testament to these values, Lighthouse was among the first local organizations to earn the title “Queen City Certified Leader in Gender Equity.” This title distinguishes the Agency as employing a diverse workforce representative of the community, strong gender balance at all levels of the organization, fair pay practices, and an inclusive and supportive work culture.

## **USE OF PROCEEDS**

Your Charitable Investment will be used to fortify the Agency endowment to a target of \$15 million (assuming we raise \$5.0 million through this campaign). If successful, we will be able to increase our annual spending allowance for innovative programs as detailed below, and provide for six months of our annual operating budget in reserves. Many say a best practice for an endowment is to have one year (even three years) of operating funds; we choose instead to invest in our programs. We are lean and like it that way.

But we must strengthen our reserves to boldly face the future. Many of our peer agencies have endowments well in excess of \$50,000,000 or have several years of reserves based on their budgets. We do not strive for that level of security and, rather, seek to achieve the best possible outcomes for our community by expanding our programming. The Agency will never have the exorbitant endowment levels as so many not-for-profit institutions, especially egregious in the educational field. Our investors can trust us to put their money to work.

A healthy endowment protects against future uncertainty and also allows for funding of innovative programs – our research and development or “R&D” money. As is customary in not-for-profit corporations, our Lighthouse Beacon for Youth Foundation Board has typically approved a “spending allowance” from our endowment for each fiscal year. This is a specific mathematical formula equal to 4% of the 36-month rolling average of the total fund. This money is used for special capital requests, matching funds on government grants, or seed money for unique programmatic ideas. We have been historically limited to using funds in this manner due to our relatively small endowment, opting instead for real-time fundraising efforts.

Some of the most flexible funding we have has been through our local United Way. This has shrunk considerably over the last few years, with a 20% decrease expected in 2019. If we are successful with “The Next 50 Years” Endowment Campaign, we can increase our spending allowance to nearly \$500,000 annually. This would offset the decreases in United Way funding and allow us to continue to meet our match commitments, make important capital improvements, or seed new programs until a more permanent funding stream is secured.

## AGENCY HISTORY & PROGRAM EVOLUTION

The history of Lighthouse reflects the unwavering commitment and dedication to our mission. Over the past five decades, the Agency has evolved and adapted to serve our community in the best possible ways. Today, the Agency is a comprehensive youth and family services organization providing a full continuum of care including emergency shelter, residential treatment, foster care, educational services, juvenile justice, transitional living for older homeless youth, and in-home care for families in crisis. A staff of over 500 full-time and part-time employees, more than 200 foster parents, and an amazing network of volunteers assure the continued success of our programs.

### The Early Years

In 1969, a group from the Baptist Women's Fellowship met with Hamilton County Juvenile Court Judge Benjamin Schwartz, who told them it was important to provide aftercare for girls returning to the community from youth detention centers. Many of the girls had no real home. Determined to make a difference for these girls, the group founded New Life for Girls, known today as Lighthouse, and then opened the *Charles J. Schott Group Home for Girls*. In 1987, the Schott Group Home was renamed *New Beginnings*, which is still in use today.

By 1973, it became clear that most of the girls sent to juvenile detention had repeatedly run away from home. The Agency began exploring the best ways to serve runaway and homeless youth. When the *Lighthouse Runaway Shelter* opened in 1974, displaced, abused, or neglected kids had somewhere safe to go for the first time. It was Cincinnati's first runaway shelter and continues to be the only one for teens today. Later known as the *Youth Crisis Center*, it is now known as *Mecum House* and provides an accessible, safe refuge for children, ages 10 to 17.

In 1979, the Agency applied for and received a grant from the Ohio Juvenile Justice and Delinquency Program to develop a diversion program for youth at risk of being committed to the Ohio Department of Youth Services. The Agency bought a facility in the Madisonville neighborhood of Cincinnati and started the *Youth Diversion Program*. The kids received counseling, peer leadership training, and educational support. When the grant ended, the Youth Diversion Program then became the *Youth Development Center*, a short-term residential facility for youth in the custody of Children's Services. The Youth Development Center now provides long-term care for boys, ages 12 to 17.

Also in 1979, the Agency began offering foster care services, expanding those services to include a broad age range over the years. In 2015, *Lighthouse Foster Care and Adoption* became the first program in Ohio to be designated a "Leader in Supporting and Serving LGBT Families and Youth", and it was awarded the All Children - All Families Seal of Recognition, the highest level of accreditation from the Human Rights Campaign (HRC).

In 1981, the Agency began its *Independent Living Program*. It offered teenagers aging out of the child welfare system the opportunity to live in their own furnished apartment while learning life skills and working toward self-sufficiency. It was an instant success. The *Transitional Living Program* for older homeless youth coming directly off the streets followed a few years later. Both programs are part of *Youth Housing Opportunities* and have been recognized as national models for their efficacy. Our inventory of apartments exceeds 120 with many of these contracted through local landlord relationships.



## **Expansion into Juvenile Justice, Education, and Clinical Services**

In 1986, the Agency founded a juvenile correction facility. *Lighthouse Youth Center at Paint Creek* opened on the site of a former sports camp in Bainbridge. It was Ohio's first private correctional facility for youth. Young men who live there have committed serious offenses and been deemed moderate to high risk for re-offending; however, the campus has no bars, fences, or guards. Instead, the program at Paint Creek is based on positive peer culture. Everyone, staff and youth alike, work together to create an environment in which hurtful behavior is challenged, caring is desirable, and change is possible. Our on-site school, *Paint Creek Academy*, utilizes a restorative justice model to engage youth in service learning and community service projects while targeting academic advancement and employability skills.

In 1996, the Agency expanded again when it opened *Montgomery County Community Juvenile Justice Services* to serve youth returning to their homes from juvenile detention. This includes therapy services, community engagement activities, GED preparation, and workforce development. Staff also provide outpatient sex offender-specific treatment services.

In 2000, *Lighthouse Community School* opened as a unique partnership with Cincinnati Public Schools. The school serves students in Lighthouse residential services and other children in the child welfare system in Hamilton County. Most have struggled academically or with behavioral issues. Applied learning techniques include our incredible "urban agriculture" program in partnership with the community of Madisonville. The school dedicates itself to ensuring that each student receives an individualized education and unconditional support as they achieve their own version of success.

In 2002, the Agency began providing services through *Early Intervention (Help Me Grow)*, which offers family-centered care for infants and toddlers ages 0 to 3 with a developmental delay, disability, or medical condition likely to result in a delay or disability. Today we serve approximately 1,200 families, helping parents to better understand their child's development and to access community resources.

*Throughout the 2000s*, the Agency expanded our other *Clinical Services*, reorganizing case management, school-based counseling, community treatment, and other behavioral health clinical work into a unified service line. We began billing Medicaid for many of these services in 2007 and have successfully integrated them into our system of care.

In 2003, the Agency began the *Youth Outreach Program* to meet homeless youth in the community. It included outreach workers and a daytime drop-in center called Anthony House. By 2008, the community was experiencing a significant increase in homelessness among the 18 to 24-year-old population. As a direct result of Cincinnati's Homeless to Homes plan, the *Lighthouse Sheakley Center for Youth* opened in 2012 to serve homeless young adults ages 18 to 24. The facility had a 28-bed shelter and maintained the day resource center and outreach program. The NEW Sheakley Center for Youth opened in *January 2018* and is described in more detail below.

In 2005, the Agency joined with the Hamilton County Juvenile Court to form *Lighthouse Individualized Docket Services*. This innovative approach creates a system for responding to mental health, substance abuse, and family issues often contributing to criminal behavior for youth.

For those who must go to a juvenile corrections facility, Lighthouse is ready to help them when it is time to return home. In 2006, the Agency started a *Reentry Program* in Hamilton County. This program incorporates therapy services, community engagement, educational advancement, and workforce development.

## **Recent Changes and Ending Youth Homelessness**

In 2013, the Agency announced its strategic priority to *end youth homelessness in Cincinnati by 2020*.

That same year, the U.S. Department of Health and Human Services (HHS) awarded Lighthouse a two-year planning grant to examine the issues of youth homelessness and to develop strategies to end youth homelessness (Youth at Risk of Homelessness Grant or YARH). Two years later, in 2015, HHS awarded the Agency a \$2.1 million implementation grant to serve youth aging out of foster care, one of the groups at highest risk of homelessness. This program was renamed *Watch Me Rise* in 2017.

Also in 2013, the U.S. Department of Housing and Urban Development (HUD) invited Hamilton County, Ohio to participate in the LGBTQ Youth Homelessness Prevention initiative. Cincinnati was one of only two communities selected in the country. Lighthouse served as the lead agency and in 2014 announced the *Safe and Supported* initiative. Safe and Supported is now a project of Lighthouse.

In 2015, *Lighthouse Community Juvenile Justice Services* expanded services for youth engaged in the juvenile justice system in Hamilton, Montgomery, and Ross counties. Assessment, individual, group, and case management services are provided for youth who are considered moderate or high risk for continued involvement in criminal activity.

The year 2016 marked a change in *Lighthouse leadership*. After 40 years of service, Bob Mecum retired as Lighthouse's President and CEO. Paul Haffner became the President and CEO in August 2016.

In 2017, HUD awarded Cincinnati a grant of \$3.8 million through the Youth Homelessness Demonstration Project. Now called "KEYS to a Future Without Youth Homelessness," Lighthouse was selected as the lead agency working in partnership with Strategies to End Homelessness to implement the grant beginning in 2019.

In 2018, the new *Sheakley Center for Youth* opened. The Agency had bought property on Iowa Avenue in Walnut Hills to build "A Place to Call Home," a multipurpose facility designed to provide a seamless system of care for young adults ages 18 to 24 experiencing homelessness. The facility's design includes 39 units of permanent supportive housing, a 36-bed shelter, a day resource center, and the Youth Outreach Program, along with various program staff offices.

Opening the new Sheakley Center allowed us to relocate our Youth Crisis Center to Highland Avenue and rename it *Mecum House*, in honor of Bob. This resulted in more programming space, more capacity, and more private rooms for our teenage shelter clients, reducing trauma. Later in the year, our *Youth Development Center* relocated to Jefferson Avenue.

Also in 2018, the Agency formed its *Integrated Access Center*, partnering with United Health Foundation, and entered into a contract with a health care provider to create a unique medical clinic space within our headquarters building. This has established a “one-stop shop” for our clients, allowing them to access a variety of services with one central intake. Through our clinic, we provide quality behavioral health services and also plan to expand into routine primary care for our clients.

## **AGENCY LEADERSHIP**

Lighthouse’s leadership team is comprised of five executive management team members and three service area vice presidents. Each has a long career of business and/or clinical experience as well as extensive management training. They work closely with senior staff to create an organization grounded in mission and acutely aware of the need for financial oversight and strategic planning. Supplementing each other’s strengths, our team provides a strong foundation for the Agency to achieve its Vision to be the leader in creating a community where every young person has the opportunity to thrive. See “Appendix A” for Leadership Team photos as well as a complete list of Lighthouse and all Affiliate Board members.

### **Executive Management Team**

**PAUL HAFFNER** is President & Chief Executive Officer. Mr. Haffner joined the Agency in 2016 after a 22-year career as a corporate lawyer and business manager with prominent Cincinnati law firms and the Great American Insurance Group. His community advocacy and volunteer work led to a decision to transfer his leadership skills full time to the social service sector where he could make a more meaningful difference in his community. Mr. Haffner earned his J.D. from University of Cincinnati College of Law and his Bachelor of Arts in Government from Dartmouth College.

**CATHY GOOLD** is VP & Chief Administrative Officer, leading the administrative functions of Human Resources, Information Technology, Facilities, and Communications. Ms. Goold joined the Agency in 2015 and was most recently VP and Chief Information Officer for PatientPoint in Cincinnati. Ms. Goold earned her Bachelor of Science in Business Administration at Xavier University.

**JODI HARDING** is VP & Chief Operating Officer, leading the agency’s three service areas of Clinical Services, Juvenile Justice, and Homeless Youth Services. Ms. Harding joined the Agency in 2011 and holds a master’s degree in Community Counseling from Xavier University and a bachelor’s degree in Social Work from The Ohio State University. Ms. Harding is a Licensed Independent Chemical Dependency Counselor, Licensed Professional Clinical Counselor (Supervisory Credential), and a Licensed Social Worker. Prior to joining the Agency, she supervised Project PASS at Talbert House.

**JUDITH OAKMAN** is VP & Chief Financial Officer. Ms. Oakman, a Certified Public Accountant, joined the Agency in 2011 and develops the financial strategy and budgeting of all the Agency programs, oversees the Finance & Accounting Department, and manages various financial compliance requirements. She also supports the Agency board of trustees in governance matters, working closely with the President & CEO. Previously, she worked for Volunteers of America - Cincinnati as CFO. She graduated from Miami University with a Bachelor of Science in Accounting.

**JESSICA WABLER** is the VP, Development and Grants. Ms. Wabler joined the Agency in 2017 as the Development Director. In 2018, she was promoted to Vice President. Ms. Wabler oversees fundraising, marketing, volunteers, grants, and contracts. She previously served as the Executive Director of the Madisonville Education and Assistance Center (MEAC). Ms. Wabler graduated from Loyola University in Maryland with a Bachelor of Business Administration.

### **Service Area Vice Presidents**

**VICTORIA ACKMAN** is Vice President, Clinical Services. Prior to her promotion to Vice President, Ms. Ackman served as the Clinical Services Manager. Ms. Ackman joined the Agency in 2007 as the Assistant Director of Foster Care and Adoption. In her current role, she monitors licensure, accreditation, and certification compliance and ensures documentation is completed in a timely manner and adheres to the Agency's clinical standards. Ms. Ackman holds Master of Social Work from Spalding University and a bachelor's degree in Social Work from Northern Kentucky University. She is a Licensed Independent Social Worker with supervisory distinction.

**BONITA CAMPBELL** is Vice President, Homeless Youth Services, providing oversight of the Sheakley Center for Youth, Mecum House, and Youth Housing Opportunities. Ms. Campbell joined the Agency in 1991 and in her current role oversees fiscal management, delivery of service provision and evidence-based practices, and supervises service area directors. Ms. Campbell is a Licensed Social Worker with 30 years of non-profit experience and 20 years of supervisory experience. Ms. Campbell holds a Master of Science in Criminal Justice and a Bachelor of Arts in Psychology from the University of Cincinnati.

**NATHAN LYNCH** is Vice President, Juvenile Justice Services at the Agency. Mr. Lynch was hired in 2002 to provide direct service at the Lighthouse Youth Development Center. He has fifteen years of experience in treatment and program development for juvenile offenders, with the past nine years focusing on program management and development of innovative juvenile justice reentry and diversion services. Nathan became the Director of Community Juvenile Justice Services in 2013, and in 2016 he was promoted to Vice President. Mr. Lynch holds a Master of Social Work from The Ohio State University and Bachelor of Arts in Psychology and Social Work from Miami University.

### **WAYS TO GIVE**

Your Charitable Investment can be made in a variety of ways. One-time gifts of cash or securities, long-term (up to five years) pledge commitments, or a planned giving strategy are all wonderful forms of support. Our Lighthouse Development office is ready and willing to answer questions and help make the process easy for you.

### **WHERE YOU CAN FIND MORE INFORMATION**

We encourage all prospective "investors" to visit our website at [www.lys.org](http://www.lys.org). See our program descriptions in detail, view our 2018 Impact Report with stories about our young people and families, and find out about upcoming events and volunteer opportunities. You are also encouraged to schedule a tour of our facilities or join us for upcoming "Inside Lighthouse" events



where we offer a closer look at specific programs. This is a monthly series of events commencing in April 2019 and running through the fall.

Lighthouse is a special place and one which has stood the test of time. We hope you will join us in recognizing the incredible service provided to our community since 1969. Your gift will support our long-term sustainability, bolster existing and new initiatives, and provide a foundation as we prepare to serve young people and their families for the next 50 years. Please contact Jessica Wabler at [jwabler@lys.org](mailto:jwabler@lys.org) or 513-487-7101 with any questions or to make any arrangements for a gift of special significance.

*[Balance of Page Intentionally Left Blank]*

## **APPENDIX A**

### **THE LEADERSHIP TEAM**



Paul Haffner  
President and CEO



Jodi Harding  
VP and COO



Judy Oakman  
VP and CFO



Cathy Goold  
VP and CAO



Jessica Wabler  
VP, Development  
and Grants



Bonita Campbell  
VP, Homeless  
Youth Services



Nathan Lynch  
VP, Juvenile  
Justice Services



Victoria Ackman  
VP, Clinical  
Services

### **2019 BOARD OF TRUSTEES**

Chair: Lisa O'Brien

Vice Chair: Stephen Peterson

Secretary: Mary Bob Rubenstein

Treasurer: Ken Feldmann

Dr. Eric Abercrombie  
Marvin Butts  
Steve Campbell  
Donna Eby\*  
Garien Gatewood  
Dawn Green  
Paul Haffner  
Chris Harris  
Laquita Howell  
Roni Hyman

Barry Morris  
Lt. Elena Moton  
Bob Rich  
Tatyana Roshnova  
Phil Shepardson  
Candie Simmons  
Amber Simpson  
Tamie Sullivan  
Amy Susskind  
Bob Zepf

\*Our dear friend Donna Eby passed away January 21, 2019. We wanted to remember her fondly throughout this 50<sup>th</sup> anniversary celebration.

## **AFFILIATE BOARDS:**

### **BEACON FOR YOUTH FOUNDATION**

Chair: Stephen Peterson  
Secretary: Dr. Fran Unger  
President & CEO: Paul Haffner

Karen Abel  
Kate Bennett  
Chrissie Blatt  
Rich Haffey  
Allison Kahn  
Lisa O'Brien (ex-officio)  
Carole Rigaud (ex-officio)  
Tom Schiller  
Libby Simmons Callan  
Amy Susskind

### **LIGHTHOUSE COMMUNITY SCHOOL\*\***

Chair: Dr. David Greenfield  
Secretary: Rickell Howard  
School Treasurer: Nicki Hagler

Carolyn Campbell  
David Childs  
Kent Friel  
Louise Gomer Bangel  
David Markstein  
Lisa O'Brien (ex-officio)  
Nancy Shepardson

### **NEW LIFE PROPERTIES**

Chair: Dawn Green  
Secretary: Amy Susskind  
President & CEO: Paul Haffner

Steve Campbell  
Brad Chaffin (Advisor)  
Ken Feldmann  
James Houston  
Katie Kitchin  
Michelle Laumer  
Phil Montanus  
Lisa O'Brien (ex-officio)  
Bob Rich  
Phil Shepardson  
Bob Zepf

---

\*\* The Lighthouse Community School is an Ohio public charter school and, as such, maintains its own separate public school board. The Agency provides significant services to the school including HR, IT, Finance, Development, Facilities, and Clinical support. Our New Life Properties subsidiary owns all school property. We are closely aligned in our mission.

## APPENDIX B

### Agency Locations



Lighthouse Youth & Family Services (Headquarters)

401 E. McMillan Street

Cincinnati, OH 45206



Sheakley Center for Youth

2314 Iowa Avenue

Cincinnati, OH 45206





Mecum House  
2522 Highland Avenue  
Cincinnati, OH 45219



Juvenile Justice Services – Montgomery County  
2640 St. Charles Avenue  
Dayton, OH 45410



Lighthouse Community School  
6100 Desmond Street  
Cincinnati, OH 45227



Juvenile Justice Services – Ross County (Paint Creek)  
1071 Tong Hollow Road  
Bainbridge, OH 45612





New Beginnings  
6124 Dryden Avenue  
Cincinnati, OH 45213



Youth Development Center  
3330 Jefferson Avenue  
Cincinnati, OH 45220

---

---

Needless to say, this Prospectus is a charitable solicitation and not an offer of securities or financial investments of any kind. For purposes of this Prospectus, a “Charitable Investment” is not an investment that promises a financial return, but rather an investment in the health and future of our community.

---

## Table of Contents

	<u>Page</u>
Notice to Readers .....	3
Prospectus Summary .....	4
Why Invest in Lighthouse .....	5
Our Mission, Vision, and Core Values .....	6
Use of Proceeds .....	7
Agency History & Program Evolution .....	8
The Early Years .....	8
Expansion into Juvenile Justice, Education, and Clinical Services .....	9
Recent Changes and Ending Youth Homelessness .....	10
Agency Leadership .....	11
Ways to Give .....	12
Where You Can Find More Information .....	12
Leadership, Board of Trustees, and Affiliate Boards .....	A-1
Agency Locations .....	B-1

---

---

---

---

**\$5,000,000**



**LIGHTHOUSE**  
YOUTH & FAMILY SERVICES

## **“The Next 50 Years” Endowment Campaign**



---

### **PROSPECTUS**

**Authorized for use**

**throughout 2019**

---

### **OUR CORE VALUES**

**Integrity  
Diversity  
Excellence  
Adaptability  
Family  
Optimism  
Respect**

---

---